



July 9, 2004

Dear Senator,

Competitive sourcing is vital to limiting the size of government. It allows the private sector to offer more cost-effective alternatives for those commercial jobs performed by bureaucrats. Just like in the real world, the highest-value service receives the contract. Regardless of whether the government continues to perform the service or a private company takes over, cost savings are achieved in the process and taxpayers can breathe a little easier.

Injecting free market forces into government services acts as a catalyst for cost reduction and more sensible government. We see a direct correlation between an increase in competitive sourcing and a reduction of government expenditures and pressure for higher taxes. The same services that the government now provides will be done with greater quality, efficiency and (best of all) at a lower cost to the taxpayer.

**We support the passage of legislation that encourages competitive sourcing and oppose amendments and legislation that undermine it. Our organizations have included or will include votes on competitive sourcing as an important component of each of our annual ratings of Congress.** Exposing and eliminating inefficient and ineffective government expenditures is your responsibility to the American taxpayer. Competitive sourcing is one of the best ways to protect taxpayers against government waste.

Sincerely,

Grover Norquist  
*President*  
**Americans for Tax Reform**

Thomas Schatz  
*President*  
**Council for Citizens Against Government Waste**

Richard Lessner  
*Executive Director*  
**American Conservative Union**

John Berthoud  
*President*  
**National Taxpayers Union**

Matt Kibbe  
*President*  
**Citizens for a Sound Economy**

R. Bruce Josten  
*Executive Vice President, Government Affairs*  
**U.S. Chamber of Commerce**

Daniel Clifton  
*Executive Director*  
**American Shareholders Association**