



GROVER G. NORQUIST

Mr. Norquist, a native of Massachusetts, has been one of Washington's most effective issues management strategists for over a decade.

Mr. Norquist is president of Americans for Tax Reform (ATR), a coalition of taxpayer groups, individuals and businesses opposed to higher taxes at both the federal, state and local levels. ATR organizes the TAXPAYER PROTECTION PLEDGE, which asks all candidates for federal and state office to commit themselves in writing to oppose all tax increases. To date, President George W. Bush, 217 House members, and 42 Senators have taken the pledge. On the state level, 8 governors and 1212 state legislators have taken the pledge.

Mr. Norquist also:

- Serves on the Board of Directors of the National Rifle Association of America.
- Serves on the Board of Directors of the American Conservative Union.
- Serves as President of the American Society of Competitiveness.
- Writes the monthly politics column for the American Enterprise Institute Magazine.
- Wrote *Rock the House* - an analysis of the 1994 elections, which was translated and published in Japanese.
- Served on the National Commission on Restructuring the Internal Revenue Service.

In the past, Mr. Norquist has served as:

- Served as a Commissioner on the Advisory Commission on Electronic Commerce.
- Served on the National Commission on Restructuring the Internal Revenue Service.
- Economist and chief speech-writer, U.S. Chamber of Commerce (1983-1984).
- Campaign staff on the 1988, 1992, 1996 Republican Platform Committees.
- Executive Director of the National Taxpayers' Union.
- Executive Director of the College Republicans.

Former Speaker of the House **Newt Gingrich** calls Grover Norquist "the person who I regard as the most innovative, creative, courageous and entrepreneurial leader of the anti-tax efforts and of conservative grassroots activism in America . . . He has truly made a difference and truly changed American history." **P.J. O'Rourke** says, "Grover Norquist is Tom Paine crossed with Lee Atwater plus just a soupçon of Madame Defarge."

Mr. Norquist holds a Masters of Business Administration and a Bachelor of Arts degree in Economics, both from Harvard University. He lives in Washington, DC.